A COMMITMENT TO OUR STUDENTS

Grantham University considers support for students’ degree attainment to be our responsibility. For Grantham University, student-centric success is a core value. Our unwavering 65-year tradition has been to serve the adult learner. That past, our present, and the future all articulate the identical creed: It is our pledge to purposefully, continuously, and passionately work alongside you to help you graduate. Students’ timely progress is our objective and graduation is our goal. As such, and without equivocation, we declare in this Constitution that we absolutely expect you to graduate.

(excerpt from the Grantham University Constitution)
WELCOME, FROM THE DEAN

Great journeys should never be taken alone. Grantham University is a leader in distance education, which is the great equalizer. Every nurse now has access to the very best education. A University that has achieved Distance Education Accrediting Commission (DEAC) accreditation and programmatic accreditation with the Accreditation Commission for Education in Nursing (ACEN), and with six decades of experience in distance education will make a difference in your success. Offering flexible, frequent course starts, Master and Doctoral prepared faculty, student advisors, and financial aid specialists, Grantham will support and mentor you every step of the way.

The Grantham University School of Nursing is visionary, and you can be assured this vision is what drives our curriculum. The BSN and MSN programs have added the ePortfolio, which provides students with a personal repository to display examples of excellent work. The BSN program has a final Capstone course in which students complete a clinical project of interest, often where they work. In the MSN program, the final Capstone project encourages students to choose a topic that is real, authentic, and of immediate importance to you. This applied project allows you to learn while making a difference at your place of employment. Students are able to choose one of four tracks, including the newest nurse specialties: Case Management and Nursing Informatics. There are few Universities offering these tracks, and a degree in one of them will certainly put you ahead of the rest in the job market! We also offer the Education and Leadership tracks.

What is your next step? Read the Handbook from cover to cover. Reach out and contact us for any questions you might have. We will walk with you every step of the way. We have been at this for half a century, and we specialize in student success . . . your success!

Warmly,

Cheryl Rules, PhD, RN, CCRN-K, CNE
## CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A COMMITMENT TO OUR STUDENTS</td>
<td>2</td>
</tr>
<tr>
<td>WELCOME FROM THE DEAN</td>
<td>3</td>
</tr>
<tr>
<td>GRANTHAM UNIVERSITY SCHOOL OF NURSING MISSION AND PHILOSOPHY</td>
<td>6</td>
</tr>
<tr>
<td>SCHOOL OF NURSING PROGRAM OUTCOMES</td>
<td>7</td>
</tr>
<tr>
<td>BSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLO)</td>
<td>7</td>
</tr>
<tr>
<td>MSN END OF PROGRAM STUDENT LEARNING OUTCOMES / CORE</td>
<td>7</td>
</tr>
<tr>
<td>MSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLO) CASE MANAGEMENT</td>
<td>7</td>
</tr>
<tr>
<td>MSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLO) NURSING EDUCATION</td>
<td>8</td>
</tr>
<tr>
<td>MSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLO) NURSING INFORMATICS</td>
<td>8</td>
</tr>
<tr>
<td>MSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLO) NURSING MANAGEMENT AND ORGANIZATIONAL LEADERSHIP</td>
<td>8</td>
</tr>
<tr>
<td>STUDENT LEARNING OUTCOMES AND PROFESSIONAL STANDARDS</td>
<td>9</td>
</tr>
<tr>
<td>PROFESSIONAL STANDARDS, GUIDELINES, AND COMPETENCIES INCORPORATED INTO THE BSN PROGRAM</td>
<td>9</td>
</tr>
<tr>
<td>PROFESSIONAL STANDARDS, GUIDELINES, AND COMPETENCIES INCORPORATED INTO THE MASTER'S PROGRAM</td>
<td>11</td>
</tr>
<tr>
<td>SCHOOL OF NURSING CONCEPTUAL FRAMEWORK</td>
<td>13</td>
</tr>
<tr>
<td>CONCEPTS OF THE SON</td>
<td>13</td>
</tr>
<tr>
<td>GRANTHAM UNIVERSITY CATALOG</td>
<td>13</td>
</tr>
<tr>
<td>ADMISSION, TRANSFER CREDITS, + REQUIREMENTS</td>
<td>14</td>
</tr>
<tr>
<td>ACADEMIC INFORMATION AND POLICIES</td>
<td>15</td>
</tr>
<tr>
<td>GRANTHAM SCHOOL OF NURSING GRADING AND POLICY</td>
<td>15</td>
</tr>
<tr>
<td>STUDENT FINANCING</td>
<td>16</td>
</tr>
<tr>
<td>STUDENT SERVICES</td>
<td>16</td>
</tr>
<tr>
<td>STUDENT ADVISING</td>
<td>16</td>
</tr>
<tr>
<td>TEACHING AND LEARNING CENTER</td>
<td>16</td>
</tr>
<tr>
<td>STUDENT GRIEVANCES</td>
<td>16</td>
</tr>
<tr>
<td>STUDENT RIGHTS + RESPONSIBILITIES</td>
<td>17</td>
</tr>
<tr>
<td>ACCOMODATIONS UNDER THE AMERICANS WITH DISABILITIES ACT</td>
<td>17</td>
</tr>
<tr>
<td>STATEMENT OF NON-DISCRIMINATION</td>
<td>17</td>
</tr>
<tr>
<td>CODE OF CONDUCT</td>
<td>17</td>
</tr>
<tr>
<td>GRADUATION, HONORS, DISTINCTIONS</td>
<td>18</td>
</tr>
<tr>
<td>BACHELOR OF SCIENCE IN NURSING</td>
<td>19</td>
</tr>
<tr>
<td>MANDATORY BSN DOCUMENTS</td>
<td>20</td>
</tr>
<tr>
<td>PRACTICE EXPERIENCE</td>
<td>21</td>
</tr>
<tr>
<td>CAPSTONE PROJECT</td>
<td>21</td>
</tr>
<tr>
<td>VIRTUAL EXPERIENCE</td>
<td>21</td>
</tr>
<tr>
<td>PHOTO ID AND DRESS</td>
<td>21</td>
</tr>
<tr>
<td>EPORFOLIOS</td>
<td>21</td>
</tr>
<tr>
<td>THE GLOBAL VILLAGE</td>
<td>22</td>
</tr>
<tr>
<td>ASK A QUESTION</td>
<td>22</td>
</tr>
<tr>
<td>EXEMPLARS</td>
<td>22</td>
</tr>
<tr>
<td>ASSIGNED MENTORS</td>
<td>22</td>
</tr>
<tr>
<td>REQUEST A MENTOR</td>
<td>22</td>
</tr>
<tr>
<td>SON STUDENT ASSOCIATION</td>
<td>22</td>
</tr>
<tr>
<td>ZOOMING</td>
<td>22</td>
</tr>
</tbody>
</table>
CONTENTS

BSN PATHWAY THROUGH THE CURRICULUM 23
RN-MSN PREPATORY COURSEWORK 24
MASTER OF SCIENCE IN NURSING 25
  MSN SPECIALTY TRACKS 26
    CASE MANAGEMENT 25
    NURSING EDUCATION 26
    NURSING INFORMATICS 27
    NURSING MANAGEMENT AND ORGANIZATIONAL LEADERSHIP 28
PRACTICE EXPERIENCE VS CAPSTONE VS PRACTICUM 30
  VIRTUAL EXPERIENCE 31
MANDATORY MSN DOCUMENTS 31
PHOTO ID AND DRESS 32
EPORTFOLIOS 32
THE GLOBAL VILLAGE 32
ASK A QUESTION 32
EXEMPLARS 32
ASSIGNED MENTORS 32
REQUEST A MENTOR 32
SON STUDENT ASSOCIATION 32
ZOOMING 33
MSN PATHWAY THROUGH THE CURRICULUM 34
SURVEYS, STUDENT GOVERNANCE, AFFILIATIONS 35
MISSION AND PHILOSOPHY
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

MISSION STATEMENT - SCHOOL OF NURSING (SON)
Grantham University School of Nursing Faculty is committed to transforming nursing through the provision of an innovative advanced nursing education that removes barriers such as accessibility, deployment, and discrimination. The School of Nursing provides an asynchronous online learning community for students from diverse cultures to expand the evidence-based practice of professional nursing through transformational leadership leading to improved health outcomes in a global society.

PHILOSOPHY OF NURSING
The global society requires the nurse to be competent in digital literacy and technological skills to maintain evidence-based practice that leads to improved health outcomes and interdiciplinary collaboration. Nursing education embraces innovation in curriculum delivery and promotes asynchronous learning in a virtual environment.

Nursing practices in a multicultural society and creates a caring, respectful environment that values the uniqueness of each person. Nursing education fosters respect for cultural and ethnic diversity and focuses on personal and professional growth of the learner.

Nursing utilizes evidence-based practice to guide performance. Critical thinking involves the integration of inquiry, analysis and judgment to provide enhanced outcomes in patient-centered care. Post-licensure programs contribute to the body of nursing knowledge through strategic curriculum design that incorporates authentic, scholarly projects.

Communication, through written, verbal, non-verbal and electronic modes along with collaborative skills, produces a positive work environment, enhances the productivity of the nursing team, and promotes interpersonal relationships leading to patient-centered care.

Interdisciplinary practice depends on teamwork to produce effective outcomes in the contemporary healthcare environment.

Nursing education also participates in quality improvement to provide a current, rigorous curriculum that is consistent with contemporary practice and technological advances. Quality improvement is a core value in healthcare leading to improved safety and positive patient care outcomes. Professional nursing participates in quality improvement processes and is committed to continual performance improvement to deliver the highest standards of care to a diverse population.

Professional standards are upheld through moral, ethical and legal conduct with an assumption of personal accountability for all personal and professional actions. Evaluation of professional responsibilities is an ongoing process in response to the needs of the nursing profession in a global society.

In conclusion, the nursing faculty accepts responsibility to provide students with quality educational experiences necessary for personal and professional growth. Likewise, graduates understand the extent and limitations of their roles and are encouraged to increase their professional knowledge and responsibilities to society through continuing education. Consistent with the philosophical statements contained in this document and the University Vision & Mission, the faculty will incorporate these beliefs throughout the nursing curriculum.
PROGRAM OUTCOMES
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

BSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLOs)
The curriculum supports specific outcomes based upon nursing standards. Students are expected to accomplish these outcomes during completion of the curriculum. These outcomes are called the end of program student learning outcomes (EOPSLOs). Grantham simply abbreviates this long title into “Student Learning Outcomes”, the designation that you will see in the Grantham University Catalog.

THE RN TO BSN COMPLETION PROGRAM HAS EIGHT (8) EOPSLOs:
1. Assess effective communication in oral, written, interpersonal and electronic modes.
2. Evaluate clinical judgments based on evidence-based practice standards and ethical practices.
3. Ensure accountability when providing and ensuring safe, efficient, and quality patient care.
4. Synthesize available resources to apply critical thinking to complex clinical situations.
5. Incorporate culturally competent care concepts for individuals and families across the lifespan.
6. Critique proficiency when caring for communities and populations experiencing threats to well-being.
7. Analyze opportunities for personal and professional growth in pursuit of career goals.
8. Integrate clinical technologies and informatics in practice.

There are EOPSLOs referenced throughout the curriculum, and assignments incorporate activities to assist in achieving them. Evaluating achievement of the Student Learning Outcomes assures both you as a student, and the SON, that our program is rigorous, current, and encompasses all major nursing standards.

MSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLO) (CORE)
The MSN program has six (6) core EOPSLOs. These EOPSLOs are common to all four tracks of the MSN Program:
1. Integrate nursing and related sciences into the delivery of advanced nursing care to diverse populations.
2. Incorporate concepts of advanced practice nursing when making nursing diagnoses and critical thinking decisions about educational and therapeutic interventions.
3. Design nursing care for a clinical or community-based population based on cultural diversity, biophysical, psychosocial, and organizational needs.
4. Assess high-level communication skills when involved with patients and professionals both within and outside the healthcare field.
5. Combine theory and research-based knowledge from nursing and the sciences as they relate to the interdisciplinary team when designing, coordinating, and evaluating quality patient care.
6. Formulate career management strategies, including self-advocacy, to enhance professional growth.

MSN END OF PROGRAM STUDENT LEARNING OUTCOMES (EOPSLO) (TRACK SPECIFIC)
You have chosen a specific track in the Master’s Program, which specializes in an area of nursing. Each specialization has competencies that are congruent with, but in addition to, the EOPSLOs. These are called role specific competencies. Each track has five (5) specific role specific competencies.

CASE MANAGEMENT
1. Create client selection and assessment according to current practice models.
2. Evaluate a case management plan that includes identification of problems, determination of outcomes, and coordination of resources that facilitates the transition of care to the medical home model.
3. Compose a plan that evaluates the established outcomes and facilitates the termination of care.
4. Assess principles of advocacy both for the client and in the promotion of client self-advocacy.
5. Integrate resources to facilitate collaboration and coordination of care in a variety of healthcare environments.
NURSING EDUCATION
1. Design curricula based on program outcomes, sound educational theory, and contemporary health care practices.

2. Integrate strategies that address the unique learning needs of diverse students and assists in the socialization into the role of the nurse.

3. Create assessment and evaluation strategies which are appropriate to the learner and support the teaching-learning process.

4. Analyze educational experiences based on sound educational theory and evidence-based teaching practice that facilitates learning in all domains: cognitive, affective and psychomotor.

5. Incorporate knowledge of the social, economic, and political arenas as well as the institutional culture and climate, which would facilitate practice in the educational environment.

NURSING INFORMATICS
1. Incorporate leadership in the synthesis, utilization and evaluation of all interdisciplinary information to promote quality improvement in a healthcare environment.

2. Design health information systems to identify patterns and variances in data regarding risk behaviors, epidemiology and other healthcare problems/issues with the accompanying costs associated with the issue.

3. Assess information systems to determine quality data output that can be utilized for improving nursing and informatics practice.

4. Integrate ethical and legal principles to establish and maintain the security of all data and compliance with all regulatory entities.

5. Evaluate the use of informatics methodologies to advocate for the patient’s autonomy, dignity and rights and in policy development that would support both the patient and the institution.

NURSING MANAGEMENT + ORGANIZATIONAL LEADERSHIP
1. Adapt management principles to coordinate healthcare activities with regard to human, capital, system, and community resources.

2. Integrate the theories of leadership to provide a supportive work environment that encourages staff development and promotes a quality health care environment.

3. Design strategic plans for the development and maintenance of health care environments to ensure quality improvement and provide for innovation and change.

4. Evaluate commitment to adhere to current standards and regulatory agency requirements in the provision of nursing care.

5. Incorporate leadership in the delivery of professional nursing practice that is safe, cost-effective and promotes continuity of care across the healthcare continuum.
The student learning outcomes above are guided by nursing’s professional standards to ensure the curriculum is current and evidence-based. The charts below show which professional and organizational standards are incorporated into the RN-BSN and MSN programs.

### THE PROFESSIONAL STANDARDS, GUIDELINES AND COMPETENCIES INCORPORATED INTO THE RN TO BSN COMPLETION PROGRAM

<table>
<thead>
<tr>
<th>GRANTHAM UNIVERSITY PROFESSIONAL COMPETENCIES</th>
<th>QSEN COMPETENCIES</th>
<th>AACN ESSENTIALS OF BACCALAUREATE EDUCATION</th>
<th>END OF PROGRAM STUDENT LEARNING OUTCOMES</th>
</tr>
</thead>
<tbody>
<tr>
<td>COMMUNICATION-</td>
<td>TEAMWORK AND COLLABORATION</td>
<td>INTER-PROFESSIONAL COMMUNICATION AND COLLABORATION FOR IMPROVING PATIENT HEALTH OUTCOMES. Communication and collaboration among healthcare professionals are critical to delivering high quality and safe patient care.</td>
<td>ASSESS EFFECTIVE COMMUNICATION IN ORAL, WRITTEN, INTERPERSONAL AND ELECTRONIC MODES.</td>
</tr>
<tr>
<td>Formulating and expressing thoughts and ideas effectively using oral, written and non-verbal communication skills in person, in writing, and in a digital world.</td>
<td>Function effectively within nursing and inter-professional teams, fostering open communication, mutual respect, and shared decision-making to achieve quality patient-care.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CRITICAL THINKING/ PROBLEM SOLVING-</td>
<td>EVIDENCE-BASED PRACTICE (EBP)</td>
<td>SCHOLARSHIP FOR EVIDENCE-BASED PRACTICE</td>
<td>Evaluate clinical judgments based on evidence-based practice standards and ethical practices. Synthesize available resources to apply critical thinking to complex clinical situations.</td>
</tr>
<tr>
<td>Using analytical reasoning when gathering and evaluating relevant information to effectively formulate possible solutions for an issue, problem, or a variety of issues; includes the ability to recognize potential consequences of a decision.</td>
<td>Integrate best current evidence with clinical expertise and patient/family preferences and values for delivery of optimal healthcare.</td>
<td>Professional nursing practice is grounded in the translation of current evidence into one’s practice. CLINICAL PREVENTION AND POPULATION HEALTH. Health promotion and disease prevention at the individual and population level are necessary to improve population health and are important components of baccalaureate generalist nursing practice.</td>
<td></td>
</tr>
<tr>
<td>PROFESSIONAL AND SOCIAL RESPONSIBILITY-</td>
<td>SAFETY</td>
<td>BASIC ORGANIZATIONAL AND SYSTEMS LEADERSHIP FOR QUALITY CARE AND PATIENT SAFETY Knowledge and skills in leadership, quality improvement, and patient safety are necessary to provide high quality healthcare.</td>
<td>Exercise accountability for providing and ensuring safe, efficient quality patient care. Employ proficiency in caring for communities and populations experiencing threats to well-being.</td>
</tr>
<tr>
<td>Engaging in social responsibility through seeking justice, valuing diversity, respecting the environment, and demonstrating professionalism through integrity, mutual accountability, and ethical behavior. This includes considering the social and global impact of individual and organizational decisions, and an awareness of and adhering to regulations, professional standards, and industry best practices.</td>
<td>Minimize risk of harm to patients and providers through both system effectiveness and individual performance.</td>
<td>HEALTHCARE POLICY, FINANCE, AND REGULATORY ENVIRONMENTS Healthcare policies, including financial and regulatory, directly and indirectly influence the nature and functioning of the healthcare system and thereby are important considerations in professional nursing practice. Professionalism and Professional Values Professionalism and the inherent values of altruism, autonomy, human dignity, integrity, and social justice are fundamental to the discipline of nursing.</td>
<td></td>
</tr>
<tr>
<td>SAFETY</td>
<td>QUALITY IMPROVEMENT (QI)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Use data to monitor the outcomes of care processes and use improvement methods to design and test changes to continuously improve the quality and safety of healthcare systems.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
# Learning Outcomes + Professional Standards

<table>
<thead>
<tr>
<th>Grantham University Core Professional Competencies</th>
<th>QSEN Competencies</th>
<th>AACN Essentials of Baccalaureate Education</th>
<th>End of Program Student Learning Outcomes</th>
</tr>
</thead>
</table>
| Distributed Collaboration: Working effectively across distributed locations and asynchronously to achieve a common goal through relationship-building, shared responsibility, empathy, and respect | **Patient-Centered Care**  
Recognize the patient or designee as the sources of control and full partner in providing compassionate and coordinated care based on respect for patient’s preferences, values, and needs. | **Baccalaureate Generalist Nursing Practice**  
The baccalaureate graduate nurse is prepared to practice with patients, including individuals, families, groups, communities, and populations across the lifespan and across the continuum of healthcare environments. | Incorporate culturally competent care concepts for individuals and families across the lifespan. |
| **Career Management**  
Identifying knowledge, skills, abilities, and personal strengths and experiences necessary to pursue career goals. Recognizing areas for professional growth, how to navigate and explore job options, and to self-advocate for opportunities in the workplace. | **Quality Improvement (QI)**  
Use data to monitor the outcomes of care processes and use improvement methods to design and test changes to continuously improve the quality and safety of healthcare systems. | **Liberal Education for Baccalaureate Generalist Nursing Practice**  
A solid base in liberal education provides the cornerstone for the practice and education of nurses. | Analyze opportunities for personal and professional growth in pursuit of career goals. |
| **Data Aptitude**  
Develop information literacy and the capacity to manage data with subsequent finding, structuring, evaluating, and interpreting, in order to provide meaningful analysis to accomplish a specific purpose. | **Informatics**  
Use information and technology to communicate, manage knowledge, mitigate error, and support decision making. | **Information Management and Application of Patient Care Technology**  
Knowledge and skills in information management and patient care technology are critical in the delivery of quality patient care. | Integrate clinical technologies and informatics in practice. |
# Guidelines, Competencies + Professional Standards

## Incorporated into the Master's Program

<table>
<thead>
<tr>
<th>Grantham University Core Professional Competencies</th>
<th>QSEN Competencies</th>
<th>AACN Essentials of Baccalaureate Education</th>
<th>End of Program Student Learning Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Communication</strong> - Formulating and expressing thoughts and ideas effectively using oral, written and nonverbal communication skills in person, in writing, and in a digital world.</td>
<td><strong>Teamwork and Collaboration</strong> - Function effectively within nursing and inter-professional teams, fostering open communication, mutual respect, and shared decision-making to achieve quality patient-care.</td>
<td><strong>Informatics and Healthcare Technologies</strong> - Recognizes that the master's-prepared nurse uses patient-care technologies to deliver and enhance care and uses communication technologies to integrate and coordinate care.</td>
<td>Assess high-level communication skills when involved with patients and professionals both within and outside the healthcare field.</td>
</tr>
<tr>
<td><strong>Critical Thinking/Problem Solving</strong> - Using analytical reasoning when gathering and evaluating relevant information to effectively formulate possible solutions for an issue, problem, or a variety of issues; includes the ability to recognize potential consequences of a decision</td>
<td><strong>Evidence-Based Practice (EBP)</strong> - Integrate best current evidence with clinical expertise and patient/family preferences and values for delivery of optimal healthcare.</td>
<td><strong>Translating and Integrating Scholarship into Practice</strong> - Recognizes that the master's-prepared nurse applies research outcomes within the practice setting, resolves practice problems, works as a change agent, and disseminates results.</td>
<td>Incorporate concepts of advanced practice nursing when making nursing diagnoses and critical thinking decisions about educational and therapeutic interventions.</td>
</tr>
<tr>
<td><strong>Professional and Social Responsibility</strong> - Engaging in social responsibility through seeking justice, valuing diversity, respecting the environment; and demonstrating professionalism through integrity, mutual accountability, and ethical behavior. This includes considering the social and global impact of individual and organizational decisions, and an awareness of and adhering to regulations, professional standards, and industry best practices.</td>
<td><strong>Safety</strong> - Minimize risk of harm to patients and providers through both system effectiveness and individual performance.</td>
<td><strong>Organizational and Systems Leadership</strong> - Recognizes that organizational and systems leadership are critical to the promotion of high quality and safe patient care. Leadership skills are needed that emphasize ethical and critical decision making, effective working relationships and a systems-perspective.</td>
<td>Design nursing care for a clinical or community-based population based on cultural diversity, biophysical, psychosocial, and organizational needs.</td>
</tr>
<tr>
<td><strong>Quality Improvement (QI)</strong> - Use data to monitor the outcomes of care processes and use improvement methods to design and test changes to continuously improve the quality and safety of healthcare systems.</td>
<td><strong>Patient-Centered Care</strong> - Recognize the patient or designee as the sources of control and full partner in providing compassionate and coordinated care based on respect for patient’s preferences, values, and needs.</td>
<td><strong>Clinical Prevention and Population Health for Improving Health</strong> - Recognizes that the master's-prepared nurse applies and integrates broad, organizational, client-centered, and culturally appropriate concepts in the planning, delivery, management, and evaluation of evidence-based clinical prevention and population care and services to individuals, families, and aggregates/identified populations.</td>
<td></td>
</tr>
</tbody>
</table>
## Guidelines, Competencies + Professional Standards

**Incorporated into the Master's Program**

<table>
<thead>
<tr>
<th>Grantham University Core Professional Competencies</th>
<th>QSEN Competencies</th>
<th>AACN Essentials of Baccalaureate Education</th>
<th>End of Program Student Learning Outcomes</th>
</tr>
</thead>
</table>
| **Distributed Collaboration**—Working effectively across distributed locations and asynchronously to achieve a common goal through relationship-building, shared responsibility, empathy, and respect | **Quality Improvement (QI)** Use data to monitor the outcomes of care processes and use improvement methods to design and test changes to continuously improve the quality and safety of healthcare systems.  
**Evidence-Based Practice (EBP)** Integrate best current evidence with clinical expertise and patient/family preferences and values for delivery of optimal healthcare. | **Inter-professional Collaboration for Improving Patient and Population Health Outcomes** Recognizes that the master's-prepared nurse, as a member and leader of inter-professional teams, communicates, collaborates, and consults with other health professionals to manage and coordinate care. | Combine theory and research based knowledge from nursing and the sciences as they relate to the interdisciplinary team when designing, coordinating and evaluating quality patient care. |
| **Data Aptitude**—Develop information literacy and the capacity to manage data with subsequent finding, structuring, evaluating, and interpreting, in order to provide meaningful analysis to accomplish a specific purpose. | **Quality Improvement (QI)** Use data to monitor the outcomes of care processes and use improvement methods to design and test changes to continuously improve the quality and safety of healthcare systems. | **Informatics and Healthcare Technologies** Recognizes that the master's-prepared nurse uses patient-care technologies to deliver and enhance care and uses communication technologies to integrate and coordinate care. | Combine theory and research based knowledge from nursing and the sciences as they relate to the interdisciplinary team when designing, coordinating and evaluating quality patient care.  
**Integrate nursing and related sciences into the delivery of advanced nursing care to diverse populations.** |
CONCEPTUAL FRAMEWORK
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

WHAT IS CONCEPTUAL FRAMEWORK?
The School of Nursing (SON) programmatic outcomes are threaded through a concept-based curricular framework. Faculty deliver curricular concepts while applying a conceptual learning approach. Conceptual learning imparts the necessary skills, knowledge, and attitudes that are professionally relevant for graduates to be able to respond to a rapidly changing profession and healthcare environment. Grantham SON concepts pertain to the patient, to patient care, and to the nature of the nursing profession.

The SON Conceptual Framework, undergraduate and graduate, is guided by the Mission of Grantham University and the SON. Grantham University seeks to provide quality, accessible, affordable, professionally relevant programs in a continuously changing global society. The faculty of nursing fully embrace these values, holding beliefs about 10 concepts adopted from QSEN competencies and the AACN Essentials that frame the curriculum. Faculty evaluate each course to ensure the curriculum is reflective of these concepts and competencies.

CONCEPTS OF THE SON
• Quality Improvement: Use data to monitor the outcomes of care processes and use improvement methods to design and test changes to continuously improve the quality and safety of healthcare systems.

• Patient-Centered Care: Recognize the patient or designee as the source of control and full partner in providing compassionate and coordinated care based on respect for patients’ preferences, values, and needs.

• Collaboration and Teamwork: Function effectively within nursing and inter-professional teams, fostering open communication, mutual respect, and shared decision-making to achieve quality patient care.

• Evidence-based Practice: Integrate best current evidence with clinical expertise and patient/family preferences and values for delivery of optimal healthcare.

• Safety: Minimize risk of harm to patients and providers through both system effectiveness and individual performance.

• Informatics: Use information and technology to communicate, manage knowledge, mitigate error, and support decision-making.

• Critical Thinking: Ability to analyze problems, reflectively process information, and formulate solutions.

• Professionalism: Professional, ethical, and social responsibilities - responsibility to the greater societal good and applied ethical framework in decision-making.

• Diversity: Respect for diversity - awareness and appreciation for varieties of human experiences and social structures.

• Communication: Competence in effective written and oral communication.

UNIVERSITY CATALOG + STUDENT HANDBOOK
For ease of use, the Grantham University Catalog was recently divided into the University Catalog and Student Handbook. There are direct links to each from the GLife portal. To avoid redundancy, the Nursing Student Handbook will not repeat content found in the University Catalog or GU Student Handbook. The University Catalog now contains information regarding the program, courses, and any specific information that governs them. The GU Student Handbook contains all student-facing policies and procedures for the University. Both of the University documents are revised yearly with addenda providing updates throughout the year. Nursing students are held accountable for the information, policies, and procedures found in these documents. Ignorance due to not reading and understanding the content is not acceptable in the nursing profession and is not acceptable in this program.
Below is a listing of the major categories in the GU Student Handbook with a notation if there are any differences for nursing students.

**GRANTHAM HISTORY, ACCREDITATION, COMPUTER REQUIREMENTS**
There are ten sections under the Introduction giving information of general importance to all students.

**ADMISSIONS, TRANSFER CREDIT AND REQUIREMENTS**
There are 8 sections that clarify specific policies in this area. Nursing students are also required to have a valid, unencumbered Registered Nurse license, a satisfactory criminal background check (fingerprint not required), vaccinations, and trainings that are listed in detail in another area of this Handbook. Clinical affiliation agreements require these items to be on file at the school. Transfer credits are not allowed in the MSN program.

RN-BSN students are awarded a total of 81 transcripted credits from the general education and basic nursing courses completed in their associate degree. An additional 9 credits may be transcripted, if eligible, for a total of 90 possible credits awarded toward the 120 credit RN-BSN degree requirement.
ACADEMIC INFORMATION + POLICIES

GRANTHAM UNIVERSITY // SCHOOL OF NURSING

There are 25 sections under this area and are very important for students to know:

2.1 Statement of Academic Purpose
2.2 Misrepresentation
2.3 Academic Delivery Method
2.4 Student Success
2.5 Academic Calendar
2.6 Holiday Schedule
2.7 Term and Academic Week
2.8 Enrollment Status
2.9 Academic Workload
2.10 Withdrawal Policy
2.11 Institutional Refund Policy
2.12 Military Obligations Policy
2.13 Leave of Absence
2.14 Degree Program Changes
2.15 Course Grades and Grading Policy
2.16 Incomplete Policy
2.17 Repeating a Course
2.18 Assessments
2.19 Proctored Examinations
2.20 Grade Reports
2.21 Grade Appeals
2.22 Transcripts
2.23 Participation and Substantive Interaction
2.24 Academic Interaction
2.25 Satisfactory Academic Interaction

Differences between the University and the SON in this section include the grading policy. The SON has a different grading scale that aligns it with other nursing programs and assures a rigor appropriate with the academic needs of the nursing profession.

The minimum passing score for the BSN program is a C+ (77%).
The minimum passing score for the MSN is B- (80%).

In addition to the grading scale, the following rules apply to the SON: each course must be passed with the minimum grade as shown. Any course that is failed must be immediately repeated: no other course may be taken until this course is passed. A student who has begun another class prior to the failing grade being posted will be removed from that class. Students are allowed two attempts to pass a course. A third attempt appeal is outlined in the catalog (section 2.1).

Students who remain continuously enrolled have the highest graduation rate. Students who have been out of class 90 days (pending courses do not count in this 90-day ruling) will be subject to a program review. The entirety of the academic record will be reviewed: age of completed courses, grades, time between courses, policies in the current catalog, programmatic and curricular changes. The student may be approved to continue without change, may be required to repeat pivotal courses that have been substantially revised, or may have courses added or subtracted from the curriculum plan.

All NUR courses must be taken in the prescribed order. The curriculum flows from simple to complex, thus, courses build upon one another. An assignment in a subsequent course may continue from an assignment in a previous course. Earlier courses provide the base for the increased rigor in the succeeding courses. Course order and frequency of course offerings will be further discussed in a later section.

Please NOTE: Certain states, such as Kansas, require CGFNS certification (Commission on Graduates of Foreign Nursing Schools) as part of the vetting process to earn a valid and current RN license. Please check with your state to determine requirements. Please NOTE: Nursing courses are not transferable into the nursing programs at Grantham University.
STUDENT SERVICES
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

STUDENT FINANCING
There are 11 sections that clarify specific policies in this section. The University and the SON are aligned for these sections.

STUDENT SERVICES
There are 8 sections that clarify policies in this section. The University and the SON are aligned for these sections. There are areas that are of special importance to students.

STUDENT ADVISING SERVICES
The role of the student advisor at Grantham University is to enhance the student experience and support student success through Swaddled Support Services (SSS™) and VIP2™ student advisement.

We remain Visible, Immediate, Personal, and Proactive™ with you to promote a shared responsibility in your educational decisions. Choosing the right courses, in the best combination, on a life-balanced course start date for the individual student is paramount to your success. We understand that many responsibilities compete for your time. We will work to find the best fit for education in your life as an individual.

Advising begins in the Admissions Department and continues through the Student Advising and Academics Departments. Along that developmental continuum, you may be contacted by deans, chairpersons, faculty, and other involved parties in order to support your progress and offer assistance.

Your advisor can assist you with:

• Course planning
• Resource identification to promote academic progression
• Registration - Registration begins Week 3 of the second session every semester.

Students must register for the first and second session in a semester at the same time.

Students with a hold will be unable to register until their hold has been cleared. Students wishing to drop, add, or withdraw from a course should contact their student advisor.

• Financial aid questions
• Attendance questions
• Exam proctoring
• Academic questions
• Issues that may negatively impact academic success

In conclusion, the student advisor plays an integral part in your success at Grantham University. You are expected to maintain close contact with your personal advisor.

TEACHING + LEARNING CENTER (TLC)
The TLC provides assistance to students with multiple educational resources. There is a link to the TLC resources in your Blackboard courses.

LIBRARY RESOURCE CENTER
All students have access to library resources that includes an enormous array of reference materials and a support services staff to assist students. Learn to use the library resources early in your program, as it is not possible to be successful in the SON without library resources.

STUDENT GRIEVANCES
The SON follows the grievance policy outlined in the catalog. The first step for any grievance is contact with, and discussion of, the grievance with the course instructor (for a course related issue). The first step for any grievance that is not related to a course is the nursing administrative team. The Student Advisor (SA) should be a part of the non-course related grievance process as well. The faculty and administrative team have the most thorough understanding of its processes and justification for policies and are best able to assist students with grievances.

Please NOTE: Certain states, such as Kansas, require CGFNS certification (Commission on Graduates of Foreign Nursing Schools) as part of the vetting process to earn a valid and current RN license. Please check with your state to determine requirements. Please NOTE: Nursing courses are not transferable into the nursing programs at Grantham University.
There are 10 sections that clarify policies in this section. The University and the SON are aligned for these sections. The SON aligns with the:

5.6 ACCOMMODATIONS UNDER THE AMERICANS WITH DISABILITIES ACT
The SON program requires students to complete Capstone and Practicum assignments in clinical and educational experiences. The nursing team, as well as the Preceptor and Mentor, must be aware of any accommodations that are needed which would influence the completion of any clinical and educational assignment. A student seeking accommodations or services is encouraged to email accommodations@grantham.edu to discuss potential academic accommodations or services and begin the review process. The ADA Coordinator will determine the accommodation.

5.1 STATEMENT OF NON-DISCRIMINATION
Grantham University prohibits all forms of discrimination, including harassment. Harassment consists of unwelcome contact, whether verbal, physical or visual that is related to race, color, religion, political convictions, national origin, gender, disability, sexual orientation, gender identification or age, ancestry, physical handicap, medical condition, marital status, veteran status, citizenship status or other protected group status by students, contractors, faculty or agents of the University. Title IX states, “No person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance”. If you feel like you are a victim of discrimination based on sex and want to report an allegation or have questions involving Title IX, please email our Title IX Coordinator at the following: Title IX Coordinator, 16025 W. 113th Street, Lenexa, KS 66219 TitleIX@grantham.edu. Grantham University will not retaliate against anyone who makes a claim of harassment or discrimination.

5.3 CODE OF CONDUCT
The GU Student Handbook has a thorough description of the Code of Conduct (CoC) policy. Nursing, as the most trusted profession in the country and tasked with caring for vulnerable populations, maintains a critical stake in the integrity of its programs. Students are expected, in all interactions, within classes, and outside in clinical environments, to uphold not only the GU CoC standards but also those of the nursing profession and the professional license.
GRADUATION, HONORS, + DISTINCTIONS
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

There are 8 sections that clarify policies in this section. The University and the SON are aligned for these sections. The rest of the catalog will be covered in more detail for the specific nursing programs in the next section.
BACHELOR OF SCIENCE IN NURSING
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

The School of Nursing (SON) offers an RN-BSN program that is based on today’s professional and organizational standards (see page 13). The content, learning activities, and practice experiences will assist students in achieving the American Association of Colleges of Nursing (AACN) Essentials for Baccalaureate Education for Professional Nursing Practice and the competencies established by the Quality and Safety Education for Nurses (QSEN) Institute. The BSN courses are designed to be taken in the order indicated in the following chart. The curriculum plan on the chart is considered full-time with two courses per 8-week term. One course per 8-week term is considered part-time. The following course path is effective with the September 2019 addenda:

<table>
<thead>
<tr>
<th>THIS BLOCK REQUIRED FOR ALL RN TO BSN STUDENTS: BSN DEGREE COMPLETION</th>
<th>CREDIT HOURS</th>
</tr>
</thead>
<tbody>
<tr>
<td>HSN310 Scholarly Writing for the Health Care Professions **</td>
<td>3</td>
</tr>
<tr>
<td>NUR302 Pathophysiology**</td>
<td>3</td>
</tr>
<tr>
<td>NUR304 Nursing Ethics**</td>
<td>3</td>
</tr>
<tr>
<td>NUR306 Pharmacology**</td>
<td>3</td>
</tr>
<tr>
<td>NUR402 Transition to Professional Nursing</td>
<td>3</td>
</tr>
<tr>
<td>NUR405 Health Assessment for Professional Nursing</td>
<td>3</td>
</tr>
<tr>
<td>NUR410 Theoretical Concepts of Research in Nursing</td>
<td>3</td>
</tr>
<tr>
<td>MA230 Mathematical Statistics I**</td>
<td>3</td>
</tr>
<tr>
<td>NUR415 Nursing Informatics</td>
<td>3</td>
</tr>
<tr>
<td>NUR417 Nursing Leadership and Management</td>
<td>3</td>
</tr>
<tr>
<td>NUR427 Population Health in the Global Community</td>
<td>3</td>
</tr>
<tr>
<td>NUR441 Case Management Concepts</td>
<td>3</td>
</tr>
<tr>
<td>NUR499 RN-BSN Capstone Project (Prerequisites: Completion of all other Degree requirements)</td>
<td>3</td>
</tr>
</tbody>
</table>

**Up to a maximum of three of these courses may be transcripted as eligible for a maximum of nine additional credits. All BSN student must complete a minimum of 30 credit hours in residency to graduate. All requests for academic overload must be filed through the Student Advisor as a Redmine ticket requesting a waiver to the Dean.
The BSN degree requires 120 credits. Eighty-one credits are awarded for the RN degree and transferred courses. An additional nine credits (from any mix of three of the following: HSN310, NUR302, NUR304, NUR306) may be transferred into the program depending upon transcript review. Thirty (30) credits must be completed at Grantham for a degree to be conferred. The transcript review process will determine if credit may be awarded for those courses. Credit from prior learning assessment (PLA) is also possible; refer to that section in the catalog for this process.

Transfer and PLA credits can change individual program course length. The FT student who completes 39 credits at Grantham would graduate in 13 months. The FT student who transfers in the maximum number of credits possible, would complete the required 30 credits in 40 weeks.

Research supports that one of the single largest factors toward a student’s graduation is maintaining continuous enrollment. Any student struggling with this should contact their instructor, SA, and nursing administration for assistance.

Courses in the BSN program start the second week of every month. Changes to course order requires a waiver approved by nursing administration. Minimum passing grade for the BSN 300 and 400 level courses is 77%. A score below 77% is considered a failed course. Failed courses must be immediately repeated. If the student has been registered for any pending courses or if the student is in a course that has already begun, these must be dropped in order to accommodate the failed course being repeated.

Mandatory BSN Documents
All health care facilities will expect the following documents to be maintained by nurses and nursing students who come into the buildings. All documents listed must be submitted and approved by your instructor prior to completing any clinical experiences.

There are required documents in NUR402 as follows:
• Criminal Background Check (less than 30 days old, must be a paid website of choice, fingerprint CBC not required)
• CPR [current]
• Immunizations Records [PPD/Influenza (yearly), chickenpox, MMR, Hep B, Tdap] - If you do not have the Hep B series and have a signed waiver instead, please upload the waiver. For the Varicella, provide either verification you had chicken pox [titer] or the immunization.
• Health Insurance Form
• OSHA Training (Hazard Communication Course)
• Confidentiality Statement
• HIPAA Training
• Bloodborne Pathogen Training

These documents are required and mandatory. If vaccination records are unavailable, the student may submit proof of revaccination/booster or a blood titer test. Flu/PPD may be from the place of employment with confirmation of the flu vaccine being from the current season.

If these documents are not submitted, a registration hold will be placed on future enrollments and no further courses may be taken until they are completed. Any questions about these documents may be submitted to the instructor or to: nursing@grantham.edu.

LICENCES
A current, valid, unencumbered RN license must be maintained for the duration of the program. Any findings from the license or criminal background check will be referred to an interdisciplinary University team for evaluation. The decision of this team for admittance or denial of admittance to the School of Nursing is final.

The BSN program has a capstone experience, clinically based, which requires approval from the clinical facility but no formal contract. There are three types of experiences in addition to the typical coursework:

1. Practice Experience (PE)
Throughout your program courses contain Practice Experience (PE), which is applied learning. Examples include completing
interviews, surveys, case studies, and visiting departments within healthcare and academic institutions. They may also be virtual without clinical contact. The purpose of PE is to add an element of authenticity to assignments.

2. CAPSTONE PROJECT
A Capstone Project creates a venue for you to create and facilitate a project that demonstrates an understanding of accumulated knowledge. The basic purpose of a Capstone project is to display the student's understanding of a subject and its application in the real world of clinical practice. The Capstone project is clinically based, thus ensuring clinical practice experience that addresses needed aspects of the end of program student learning outcomes from a clinical standpoint. The purpose of this individualized learning experience is to enable you to develop an original nursing project on a topic of professional or personal interest. The Capstone Project guides students in evaluating a potential area of change in nursing for feasibility, exploring the existing research/knowledge on the subject, considering potential models for implementation of the change, and identifying appropriate evaluative methods. The Capstone Project is an important part of the clinical practice experience as it comprises eight hours of the total 237 hours of clinical practice experience that are present in the BSN curriculum.

Examples of possible projects include (but are not limited to):

• Work with other providers in any setting where health care is delivered, including the community, to identify gaps in care and implement a quality improvement strategy

• Collaborate with nursing staff to implement a new procedure or nursing practice that is evidence based.

• Work with an interprofessional team to evaluate the outcomes of a new practice guideline and implement recommended changes.

• Design and implement a coordinated, patient-centered plan of care with an interprofessional team.

• Participate in interprofessional performance improvement team working on implementation/evaluation of national patient safety goals.

• Conduct a mock root cause analysis on a near miss and share results with staff, shared governance council, or participate in an actual root cause analysis (RCA) and/or failure mode effects analysis (FMEA).

• Teach vulnerable populations about avoiding environmental risks.

• Collaborate with institutions, such as a day care center or a homeless shelter, to develop and implement policies to minimize transmission of communicable diseases.

• Construct a genetic pedigree by collecting family history information to identify a risk profile. Develop and implement a plan of care, including patient education and appropriate referrals.

• Evaluate and make decisions about the organization, prioritization and appropriate delegation of care using an actual care team in a microsystem of care.

• Consult with the professionals to improve transition of elderly patients across care settings. Develop and implement a plan for an older patient to transition from one level of care to another within the same facility and from one facility to another.

As you can see the opportunities are endless, constrained only by your own creativity. Be certain you have obtained approval from your instructor prior to beginning your project (Refer to the full BSN Guide to the Capstone Project).

3. VIRTUAL EXPERIENCE (vE)
Virtual experience may be included in courses. This is also called "simulation" as real-life experiences are simulated through various online or technological strategies.

PHOTO ID + DRESS
If a student enters a clinical setting of any type or communicates with a nursing professional, all standards of professional behavior and dress are required. The GU photo ID is required. Refer to the later section for specifics.

EPORTFOLIOS
Students will create an ePortfolio in the first course. It serves as a repository to display student work throughout the program. Certain artifacts (assignments) will be required to be placed into the
ePortfolio. The ePortfolio is portable upon graduation and can be presented to potential employers as part of the interview process.

THE GLOBAL VILLAGE
Blackboard has established course shells known as Community Rooms that are open to all students who self-enroll. The Global Village was established to create a home center for students to share and learn about each other and the program. Students are required to enroll in this Community Room during the first nursing course. Throughout the program, there are assignments in the courses that require the student to visit the Global Village. Self-enrollment can be accomplished by pasting "NursingGlobalVillage" into the “Organization Search” bar on your Blackboard Home page. It will show the Global Village as a Community Room. Hover your cursor over the Room, click the dropdown arrow, and hit “enroll”. From then on, the Global Village will show as a direct link under “My Organizations”.

The Global Village has a Discussion area that allows students to communicate with each other. It has an FAQ section, bios from Faculty, and multiple tabs for a variety of information of importance to students.

REQUEST A MENTOR
Students may have questions, concerns, problems outside of the Capstone for which they would like a nursing instructor to provide guidance. The Global Village tab for Request a Mentor allows students to do so at any time, for any reason. Requests for mentors will be evaluated and carefully matched for the best fit. Upon occasion, that might be a Student Advisor if the need is non-academic. This is an entirely voluntary process with the student reaching out to the mentor when needed.

SON STUDENT ASSOCIATION
A new Community Room is dedicated to the SON Student Association. This organization is in the early phases of organization and dependent upon student interest. The student association information is in the Global Village. Use the name of the Student Association in the search bar in the Global Village and self-enroll as you did with the Global Village. The faculty guide for the Student Association is Dr. Gloria Ohmart (gohmart@grantham.edu). The SON Student Association encourages students to take an active role in their education and GU. Every active student in every nursing program is encouraged to join.

ASSIGNED MENTORS
It is not uncommon for students in online programs to feel alone. We strive to surround students with multiple levels of support and personal availability of resources. The BSN assigned mentors are listed in the Global Village. Students are required to email the chosen mentor (pick one!) at least one time in the first NUR course. Contact after that is up to the student's discretion. These assigned mentors are the primary instructors for the NUR499 Capstone course and are excellent resources for all areas of the program. The primary purpose of the assigned mentor is to assist the student through the Capstone Project and answer any questions about that process.

ASK A QUESTION
The Global Village allows students to submit questions on any topic to nursing@grantham.edu. This mailbox is monitored closely.

EXEMPLARS
Students often appreciate having an example of what a paper, document, or project should look like. Exemplars, as obtained, are placed in the Global Village. Permission from students to display their work as an exemplar is required and appreciated.

ASSIGNED MENTORS
It is not uncommon for students in online programs to feel alone. We strive to surround students with multiple levels of support and personal availability of resources. The BSN assigned mentors are listed in the Global Village. Students are required to email the chosen mentor (pick one!) at least one time in the first NUR course. Contact after that is up to the student's discretion. These assigned mentors are the primary instructors for the NUR499 Capstone course and are excellent resources for all areas of the program. The primary purpose of the assigned mentor is to assist the student through the Capstone Project and answer any questions about that process.

REQUEST A MENTOR
Students may have questions, concerns, problems outside of the Capstone for which they would like a nursing instructor to provide guidance. The Global Village tab for Request a Mentor allows students to do so at any time, for any reason. Requests for mentors will be evaluated and carefully matched for the best fit. Upon occasion, that might be a Student Advisor if the need is non-academic. This is an entirely voluntary process with the student reaching out to the mentor when needed.

SON STUDENT ASSOCIATION
A new Community Room is dedicated to the SON Student Association. This organization is in the early phases of organization and dependent upon student interest. The student association information is in the Global Village. Use the name of the Student Association in the search bar in the Global Village and self-enroll as you did with the Global Village. The faculty guide for the Student Association is Dr. Gloria Ohmart (gohmart@grantham.edu). The SON Student Association encourages students to take an active role in their education and GU. Every active student in every nursing program is encouraged to join.

ZOOMING
The SON believes that there are times students need live synchronous meetings with faculty and/or nursing administration. This can be provided in a variety of ways; Blackboard has Collaborate Ultra; Google Hangouts and Skype can also be used. However, the SON maintains a Zoom Room, a simple, effective way for faculty and students to have face-to-face meetings and that has the capability for participants to work on documents together. Students may request meetings for tutoring, clarification, or support. Faculty may request meetings for work on assignments that are not progressing well, discuss academic issues, or to provide step-by-step directions.
BSN PATHWAY THROUGH THE CURRICULUM

300 LEVEL COURSES
Theoretical courses only - no specific School of Nursing requirements.

NUR402
Submit health and background documents.
Establish ePortfolio - this will be added to in each course.
Develop PowerPoint slides that showcase attainment of the program outcomes.

400 LEVEL COURSES BETWEEN 405 + 499
Practice experience may be embedded in these courses. These are applied practice experiences such as interviews, surveys, data analytics, case studies, and do not require a mentor/preceptor or any kind of contract. These are seen as assignments in the classroom. Continue to develop Powerpoint slides.
There are also direct practice experience which require a mentor.

NUR405
Contain virtual simulation patients to complete a head to toe physical assessment.

NUR499
Complete the capstone project - this requires development and completion of a plan for resolving an issue/concern/problem identified by the student in the clinical healthcare environment. This project is completed in the clinical setting in this course.
Compile the PowerPoint slides from all courses into a voice-over PowerPoint presentation.

GRADUATE WITH BSN!
RN-MSN PREPATORY COURSEWORK
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

THE RN TO MSN PREPATORY COURSEWORK IS BEING TAUGHT OUT AND IS NOT ACCEPTING NEW STUDENTS.
The MSN program contains four tracks: Case Management (CM), Nurse Educator (NE), Management and Organizational Leadership (MOL), and Nursing Informatics (NI). Students must choose one of the four tracks. Each of the tracks contains four courses referred to as the "core": NUR506, NUR552, NUR516, and NUR513. Students from all four specialty tracks complete these courses.

**MSN SPECIALTY TRACKS**

Each of the specialty tracks also contains HSN courses, although the individual course and number of HSN courses vary from track to track (see course schedules). HSN courses are designed to reflect the interdisciplinary aspect of healthcare. Both nursing and allied health students complete these courses. Courses may be taught by Doctoral prepared RN's with specific educational and experiential credentials enabling them to teach the course, or non-nurses with the same appropriate credentials. These courses do not contain clinical practice experience, or portions of the Capstone or Practicum. Students are encouraged to fully immerse themselves in mirroring the interdisciplinary aspect of healthcare.

Each of the specialty tracks contain track specific courses that only students in that specific track take. These courses are taught by the track-specific instructor who has extensive experience and education in that nursing specialty. Each specialty track culminates in the two 600 level courses; the "odd 600" or Research Seminar Course and the "even 600" or Practicum course. Each of the four tracks are as follows (beginning with the September 2019 catalog):

<table>
<thead>
<tr>
<th>MASTER OF SCIENCE IN NURSING - CASE MANAGEMENT</th>
<th>CREDIT HOURS</th>
</tr>
</thead>
<tbody>
<tr>
<td>NUR506 Foundations of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR552 Legal and Ethical Issues of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR542 Concepts of Case Management</td>
<td>3</td>
</tr>
<tr>
<td>NUR510 Advanced Physical Assessment</td>
<td>3</td>
</tr>
<tr>
<td>NUR509 Clinical and Administrative Systems</td>
<td>3</td>
</tr>
<tr>
<td>NUR518 Nursing Research &amp; Evidence-Based Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR545 Life Care Planning</td>
<td>3</td>
</tr>
<tr>
<td>NUR547 Case Management and Evidence-Based Practice</td>
<td>3</td>
</tr>
<tr>
<td>HSN521 Modern Organizations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR513 Diverse Populations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR605 Case Management Research Seminar</td>
<td>3</td>
</tr>
<tr>
<td>NUR606 Case Management Practicum</td>
<td>3</td>
</tr>
</tbody>
</table>

**TOTAL REQUIRED HOURS** 36

*Indicates practice experience exists in the course.

Note: for successful completion of the program, courses must be taken in the prescribed sequence.
# MASTER OF SCIENCE IN NURSING

**GRANTHAM UNIVERSITY // SCHOOL OF NURSING**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>NUR506</td>
<td>Foundations of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR552</td>
<td>Legal and Ethical Issues of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR533</td>
<td>Curriculum Design and Learning Outcomes</td>
<td>3</td>
</tr>
<tr>
<td>NUR510</td>
<td>Advanced Physical Assessment</td>
<td>3</td>
</tr>
<tr>
<td>NUR538</td>
<td>Assessment &amp; Teaching to Diverse Learning Styles</td>
<td>3</td>
</tr>
<tr>
<td>NUR518</td>
<td>Nursing Research &amp; Evidence-Based Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR535</td>
<td>Concepts of Distance Education</td>
<td>3</td>
</tr>
<tr>
<td>NUR539</td>
<td>Organizational Dynamics of Higher Education</td>
<td>3</td>
</tr>
<tr>
<td>HSN521</td>
<td>Modern Organizations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR513</td>
<td>Diverse Populations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR603</td>
<td>Nursing Education Research Seminar</td>
<td>3</td>
</tr>
<tr>
<td>NUR604</td>
<td>Nursing Education Practicum</td>
<td>3</td>
</tr>
</tbody>
</table>

**Total Credit Hours:** 36
# Master of Science in Nursing

**GRANTHAM UNIVERSITY // SCHOOL OF NURSING**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>NUR506</td>
<td>Foundations of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>HSN552</td>
<td>Legal and Ethical Issues of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR540</td>
<td>Essentials of Nursing Informatics</td>
<td>3</td>
</tr>
<tr>
<td>NUR510</td>
<td>Advanced Physical Assessment</td>
<td>3</td>
</tr>
<tr>
<td>NUR509</td>
<td>Clinical and Administrative Systems</td>
<td>3</td>
</tr>
<tr>
<td>NUR514</td>
<td>Project and Change Management</td>
<td>3</td>
</tr>
<tr>
<td>NUR516</td>
<td>Nursing Research &amp; Evidence-Based Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR548</td>
<td>Information Security and Privacy in Healthcare Environments</td>
<td>3</td>
</tr>
<tr>
<td>HSN521</td>
<td>Modern Organizations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR513</td>
<td>Diverse Populations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR607</td>
<td>Nursing Informatics Research Seminar</td>
<td>3</td>
</tr>
<tr>
<td>NUR608</td>
<td>Nursing Informatics Practicum</td>
<td>3</td>
</tr>
</tbody>
</table>

**Total Credits:** 36
# MASTER OF SCIENCE IN NURSING

**GRANTHAM UNIVERSITY // SCHOOL OF NURSING**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>NUR506</td>
<td>Foundations of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR552</td>
<td>Legal and Ethical Issues of Advanced Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR526</td>
<td>Human Resources and Nursing Management</td>
<td>3</td>
</tr>
<tr>
<td>NUR510</td>
<td>Advanced Physical Assessment</td>
<td>3</td>
</tr>
<tr>
<td>NUR532</td>
<td>Leadership in Healthcare Management</td>
<td>3</td>
</tr>
<tr>
<td>NUR518</td>
<td>Nursing Research &amp; Evidence-Based Practice</td>
<td>3</td>
</tr>
<tr>
<td>NUR536</td>
<td>Concepts in Healthcare Informatics</td>
<td>3</td>
</tr>
<tr>
<td>HSN546</td>
<td>Healthcare Strategic Management and Planning</td>
<td>3</td>
</tr>
<tr>
<td>HSN521</td>
<td>Modern Organizations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR513</td>
<td>Diverse Populations and Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>NUR601</td>
<td>Management and Organizational Leadership Research Seminar</td>
<td>3</td>
</tr>
<tr>
<td>NUR602</td>
<td>Management and Organizational Leadership Practicum</td>
<td>3</td>
</tr>
</tbody>
</table>

**Total Credit Hours:** 36
Because courses contain portions of projects, the NUR courses must be taken in the order listed. Nursing courses generally begin quarterly. Because of the quarterly scheduling, there will be times when the next course in the curriculum plan is not available, leaving one to two months off between courses. The HSN courses begin monthly and nursing administration may flex the order of these courses, if needed, to accommodate forward progress. Dropped, withdrawn, and failed courses may increase the gap between terms. Full-time for Master level students is considered one course per term (two 8-week terms = one 16-week semester). All requests for academic overload must be filed through the Student Advisor as a Redmine ticket to the Dean requesting a waiver.

No transfer credit is accepted for the Master program. For the path illustrated above with 36 credits, a FT student would complete the degree in two years. Research supports that one of the single largest factors for graduation is continual enrollment. Any student struggling to stay enrolled in courses or the program should contact their instructor, Student Advisor, and nursing administration for assistance.

Below is the grading scale for all tracks of the SON Master program:

Grantham School of Nursing Grading Policy

<table>
<thead>
<tr>
<th>Grade</th>
<th>BSN</th>
<th>MSN</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>95-100%</td>
<td>A</td>
</tr>
<tr>
<td>A-</td>
<td>90-94%</td>
<td>A-</td>
</tr>
<tr>
<td>B+</td>
<td>87-89%</td>
<td>B+</td>
</tr>
<tr>
<td>B</td>
<td>83-86%</td>
<td>B</td>
</tr>
<tr>
<td>B-</td>
<td>80-82%</td>
<td>B-</td>
</tr>
<tr>
<td>C+</td>
<td>77-79%</td>
<td>C+</td>
</tr>
<tr>
<td>C</td>
<td>73-76%</td>
<td>C</td>
</tr>
<tr>
<td>C-</td>
<td>70-72%</td>
<td>C-</td>
</tr>
<tr>
<td>D+</td>
<td>67-69%</td>
<td>D+</td>
</tr>
<tr>
<td>D</td>
<td>60-66%</td>
<td>D</td>
</tr>
<tr>
<td>F</td>
<td>0-59%</td>
<td>F</td>
</tr>
<tr>
<td>I</td>
<td>INCOMPLETE</td>
<td>I</td>
</tr>
<tr>
<td>W</td>
<td>WITHDRAW</td>
<td>W</td>
</tr>
</tbody>
</table>

The minimum passing score for the MSN is B- (80%). These additional rules apply to the SON: each course must be passed with the minimum grade as shown. Any course that is failed must be immediately repeated; no other course may be taken until this course is passed. A student who has begun another class prior to the failing grade being posted will be removed from that subsequent course and registered for the failed course. Students are allowed two attempts to pass a course. A third attempt appeal is outlined in the catalog (section 2.1).

Students who have been out of class 90 days (pending courses do not count) will be subject to a program review. The entirety of the academic record will be reviewed: age of completed courses, grades, time between courses, current catalog policies, programmatic and curricular changes. The student may be approved to continue without change, may be required to repeat pivotal courses that have been substantially revised, or may have courses added or subtracted.
PRACTICE EXPERIENCE VS. CAPSTONE VS. PRACTICUM

Practice Experience (PE) is infused throughout these courses. Assignments regarding the ePortfolio are completed in these courses, as is work on the Capstone Project.

Definitions of these different types of experiences are:

Practice Experience (PE): Throughout your program courses contain Practice Experience (PE), which is applied learning. Examples include completing interviews, surveys, case studies, and visiting departments within healthcare and academic institutions. They may also be virtual without clinical contact. The purpose of PE is to add an element of authenticity to assignments.

Capstone Paper/Project: The Capstone is a summative paper/project that you will begin in the first course of your program. You will identify a Master level issue/problem/concern related to your area of specialization. You will work on the paper portion in certain courses in the program. You will complete the Capstone Project in the Research Seminar 600 level course in a clinical or academic site of your choice (often your place of employment). The Capstone Project does not have a specific hour requirement to complete the project but does require the approval of your facility. Please see the Capstone Manual.

Practicum: In your final MSN course, you will complete 64 practicum hours, which includes working with a preceptor at a facility of your choice according to your area of specialization. The Practicum requires multiple documents, including those for your Preceptor; the documents are outlined in the Practicum Checklist. The Practicum requires a formal Clinical Affiliation Agreement between Grantham and the agency at which the practicum is completed. Please refer to the Practicum Guide for Students. The time spent at the Practicum site will be monitored to assure the 64 hours are completed.

VIRTUAL EXPERIENCE (VE)

VE may be included in courses. This is also called "simulation" as real life experiences are simulated through various online or technological strategies.

MANDATORY MSN DOCUMENTS

All health care facilities will expect the following documents to be maintained by nurses and nursing students who come into the buildings. All documents listed must be submitted and approved by your instructor prior to completing any clinical experiences.

There are required documents in the first Master course, NUR506 as follows:

- Criminal Background Check (less than 30 days old, must be a paid website of choice, fingerprint CBC not required)
- CPR [current]
- Immunizations Records [PPD/Influenza (yearly), chickenpox, MMR, Hep B, Tdap] - If you do not have the Hep B series and have a signed waiver instead, please upload the waiver. For the Varicella, provide either verification you had chicken pox [titer] or the immunization.
- OSHA Training (Hazard Communication Course)
- Confidentiality Statement
- HIPAA Training
- Bloodborne Pathogen Training

These documents are mandatory. If the documents are not submitted as directed to the assignment dropbox in the course, the student may have the pending registration for the subsequent course suspended. Forward progression may be stopped until the required documents are completed.

Students must ensure the required documents will not be more than one year old at any point in the program. OSHA, HIPAA, and Bloodborne Pathogens training will most often be obtained from the place of employment.

The majority of students take one course per term, thus a significant amount of time has gone by since completing NUR506 and submitting the required documents. Since the documents must be current, the following documents are required to be submitted in NUR513 in preparation for the Capstone Project and Practicum in the 600 level courses:

- CPR [current]
- Immunizations Records [PPD/Influenza (yearly) and any not
The Chair will complete the contract process

The student may not start the practicum experience without a valid clinical affiliation agreement.

The documents listed earlier and the contracts/agreements here are similar to what was required in entry-level programs. These health and safety requirements are also listed in the clinical affiliation agreements from the healthcare facilities. No student shall begin the Capstone Project or Practicum course without the documents completed. Failure to have all documents on file in the SON will result in withdrawal of the student from the course.

The SON has created a variety of documents to assist students:

- Preceptor Handbook
- Practicum Guide for Students
- ePortfolio Directions
- MSN Capstone Manual
- Nursing Student Handbook

There are documents specific to the Capstone and Practicum experiences. These are discussed in detail in the courses, the Guides/Manuals, and the Global Village. All faculty, assigned mentors, and SON administration can assist at any time with questions.

The Capstone paper is written on templates, which are required to be utilized. These templates are found in courses and in the Global Village. There is a Template with Interpretive Comments, which gives detailed assistance with the scholarly writing required of each chapter of the Capstone paper.

Attached to the Template is a PO ID table (Program Outcome Identification), which assists students in identifying where each program outcome has been addressed in the Capstone paper.

**PHOTO ID AND DRESS**

If a student enters a clinical setting of any type or communicates with a nursing professional, all standards of professional behavior and dress are required. The GU photo ID is required. The template for the photo ID is found in courses and the Global Village.
EPORTFOLIOS
Students will create an ePortfolio in the first course. This serves as a repository to showcase student work throughout the program. Certain artifacts will be required to be placed into the ePortfolio. The ePortfolio is portable upon graduation and can be presented to prospective employers during the interview process.

THE GLOBAL VILLAGE
Blackboard has established course shells known as Community Rooms that are open to all students who self-enroll. The Global Village was established to create a home center for students to share and learn about each other and the program. Students are required to enroll during the first nursing course and, throughout the program, there are assignments in the courses that require the student to visit the Global Village. Any student with a GU number may self-enroll by pasting “NursingGlobalVillage” into the “Organization Search” bar on the Blackboard Home page. It will show the Room; as you hover over the Room, click the dropdown arrow and hit “enroll”. From then on, the Global Village will show as a direct link under “My Organizations”. The Global Village has a discussion area that allows students to communicate with each other. It has an FAQ section, bios from Faculty, and multiple tabs for a variety of information of importance to students.

ASK A QUESTION
The Global Village allows students to submit questions on any topic to nursing@grantham.edu. This mailbox is monitored closely and answers provided as quickly as possible.

EXEMPLARS
Students often appreciate having an example of what a paper, document, or project should look like. Exemplars, as obtained, are placed in the Global Village. Permission from students to display their work as an exemplar is required and appreciated.

ASSIGNED MENTORS
It is not uncommon for students in online programs to feel alone. At GU SON, we strive to surround students with multiple levels of support and personal availability of resources. All SON students are assigned mentors in the first NUR courses. The MSN assigned mentors are listed in the Global Village and in the first course. The assigned mentors are the faculty for the specialty track in which the student has enrolled and are there to provide guidance for the Capstone project. In NUR506, you will email your mentor, introduce yourself, and discuss your thoughts for the Capstone project. This mentor will be your instructor for the specialty track courses as well as the 600 level courses. Your assigned mentor follows through the entire program and students are expected to maintain regular contact to ensure appropriate progress on the Capstone.

The assigned mentors are:
Dr. Gloria Ohmart: Nurse Educator
gohmart@grantham.edu
Dr. Karin Polifko: Case Management
kpolifko@grantham.edu
Dr. Kristine Broger: Management and Organizational Leadership
kbroger@grantham.edu
Dr. Tresa Kaur: Nursing Informatics
tkaur@grantham.edu

REQUEST A MENTOR
Students may have questions, concerns, problems outside of the Capstone for which they would like a nursing instructor to provide guidance. The Global Village tab for Request a Mentor allows students to do so at any time, for any reason. Requests for mentors will be evaluated and mentors carefully matched to the student for the best fit. Upon occasion, a Student Advisor might be assigned for non-academic needs. This is an entirely voluntary process with the student reaching out to the mentor when needed.

SON STUDENT ASSOCIATION
Another Community Room is dedicated to the SON Student Association. The same process for enrollment in the Global Village is used for enrollment in this Community Room. The faculty guide for the Student Association is Dr. Gloria Ohmart (gohmart@grantham.edu). The SON Student Association encourages students to take an active role in their education and GU. Every active student in every program is encouraged to join.

ZOOMING
The SON believes that there are times students need live synchronous meetings with faculty and/or nursing administration. This can be provided in a variety of ways; Blackboard has Collaborate Ultra; Google Hangouts and Skype can be useful. The SON maintains a Zoom Room, a simple, effective way for
faculty and students to have face-to-face meetings. Students may request meetings for tutoring, clarification, or support. Faculty may request meetings for work on assignments that are not progressing well, discuss academic issues, or to provide step-by-step directions.
MASTER OF SCIENCE IN NURSING
GRANTHAM UNIVERSITY // SCHOOL OF NURSING

NUR506
Submit health, safety and other required documents/forms.
Identify potential capstone project
establish ePortfolio

NUR52
Complete CITI Certification re: research with vulnerable populations

NUR513
Establish pre-practicum learning contract
Obtain preceptor materials: agreement, verification, CV, license verification
Obtain agreement with facility at which capstone will be completed
Obtain clinical affiliation agreement with facility at which practicum will be completed
Resubmit required health, safety and other documents/forms
Capstone Timeline

NUR516
Establish solid basis of chapters 1, 2 and 3 of the capstone paper that accompanies the capstone project.

ODD 600 COURSES
Implement the capstone project
Revise and polish chapters 1, 2 and 3 of the capstone paper
Pre-practicum Conference

EVEN 600 COURSES
Complete 84 hours of practicum
Submit weekly logs detailing the practicum experience
Obtain preceptor evaluation of student
Complete ePortfolio
Finalize all 5 chapters of paper

GRADUATE WITH MSN!
SURVEYS
The SON is required to gather data on program processes and outcomes. The evaluation of this data provides the means by which program improvements can be initiated and satisfies the requirements of accreditation, both institutional and programmatic. Students play a vital role in the improvement of each aspect of the SON by providing this data.

Toward this end, students will complete the following surveys:

- End of program Job Survey (NUR499 and NUR602, 604, 606 and 608)
- General Education Survey (BSN only-NUR427)
- End-of-course surveys (SEOCs-each course)
- Student Evaluation of Preceptor (MSN 600 Practicum)
- Student Evaluation of Clinical Site (MSN 600 Practicum)
- Graduate Survey (email to graduate students)

Feedback obtained from these surveys are evaluated and action plans made for improvement.

STUDENT GOVERNANCE
Students have several opportunities to participate in student governance. The newly formed SON Student Association “Eagles Soar” serves a variety of functions. An important one is the ability to collaborate with SON faculty and administration in decisions that impact the structure, function, and outcomes of the SON with the goal of improving the student experience.

The SON/AH Advisory Board meets twice a year. A SON student representative and Alumni are ad hoc members and student volunteers are recruited for these positions.

Faculty Council meeting dates are posted for the year in the Global Village with directions on how to attend. Students are always welcome to provide feedback to the Faculty Council.

AFFILIATIONS
The SON has an articulation agreement with American Sentinel University. This articulation agreement provides graduates of the GU SON the ability to move into a doctoral level degree program.

Doctor of Nursing Practice (DNP) with three specializations to choose from:

- Educational Leadership specialization prepares faculty, program directors and deans to lead nursing education programs.
- Executive Leadership specialization prepares nurses who hold master’s degrees in nursing or other disciplines for leadership roles in today’s healthcare environment.
- Informatics Leadership specialization prepares master’s-educated nurses for informatics roles in health systems.
- Professional Leadership specialization is designed to foster the advanced practice of nursing within a complex health system.(https://www.americansentinel.edu/nursing)